

NOVEMBER 7, 2023

Baird 2023 Global Industrial Conference





Joe Hanna

President,

Chief Executive Officer

Keith Pratt

Executive Vice President,

Chief Financial Officer

Safe Harbor

Statements contained in this presentation which are not historical facts are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. All statements, other than statements of historical facts, regarding McGrath's (the "Company's") expectations, strategies, prospects or targets are forward-looking statements. These forward-looking statements also can be identified by the use of forward-looking terminology such as "anticipates," "believes," "continues," "could," "estimates," "expects," "intends," "may," "plan," "predict," "project," or "will," or the negative of these terms or other comparable terminology.

These forward-looking statements are not guarantees of future performance and are subject to significant risks and uncertainties that could cause our actual results to differ materially from those projected. Important factors that could cause actual results to differ materially from the Company's expectations are disclosed under "Risk Factors" in the Company's Form 10-K and other SEC filings.

Forward-looking statements are made only as of the date of this presentation and are based on management's reasonable, assumptions; however, these assumptions can be wrong or affected by known or unknown risks and uncertainties. No forward-looking statement can be guaranteed, and subsequent facts or circumstances may contradict, obviate, undermine or otherwise fail to support or substantiate such statements. Readers should not place undue reliance on these forward-looking statements and are cautioned that any such forward-looking statements are not guarantees of future performance. Except as otherwise required by law, we are under no duty to update any of the forward-looking statements after the date of this presentation to conform such statements to actual results or to changes in our expectations.



Announced on February 1, 2023 - Focusing the Portfolio on Modular Through Simultaneous Acquisition of Vesta and Divestiture of Adler

Accelerates McGrath's strategic growth priorities by increasing exposure to the modular business

Creates a more competitive and larger scaled modular business with increased geographic coverage and density to serve customers

Improves longer-term financial profile, accelerating growth and profitability in the core modular business

Increases proportion of longer-term rental revenue contracts

Provides opportunities for cost and revenue synergies

Retains conservative balance sheet with financial flexibility for return of capital and tuck-in acquisitions

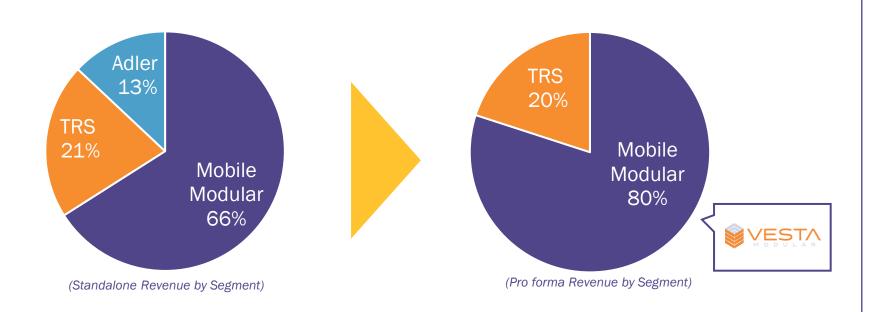
⁻ Slide from February 1, 2023 Vesta/Adler transaction announcement presentation



McGRATH Acquired by Sold to Kinderhook for McGrath for \$400M \$265M (1)

⁽¹⁾ Excludes reimbursable CapEx, working capital adjustments and fees

Transaction Significantly Focuses the Portfolio and Scales the Mobile Modular Business. For additional information on the transaction refer to the February 1, 2023 transaction presentation



- ✓ Mobile Modular segment's high EBITDA margins, recurring revenue, and favorable demand make it a highly attractive business
- Mobile Modular's diverse end markets provide stability through economic cycles
- ✓ Enhances Mobile

 Modular's growth
 initiatives Custom

 Modular Solutions, Site
 Related Services and

 Mobile Modular Plus

Note: McGrath's standalone segment mix based on LTM 9/30/22 actuals

- Slide from February 1, 2023 Vesta/Adler transaction announcement presentation



Uniquely McGrath

Investor Focus
Shareholder
Return CAGR 16%(c)

B2B Rentals

Modulars and Electronics

Dividend Champion

32 Years of Consecutive Increases

Revenue \$734M

Adjusted EBITDA \$289M(a) (b)

Diverse
Customer Base
~23,000 Customers



Corporate Responsibility

North America
Focus

99% of Total Revenues

Strong Service
Culture
~1,200 Employees

OVER 40 YEARS OF EXCELLENCE

⁽c) Based on 1984 IPO through 12/31/22 assuming reinvestment of dividends



⁽a) Full year 2022, includes Adler Tank Rentals

 $^{^{}m (b)}$ Adjusted EBITDA defined on page 14

Modular Buildings and Storage Containers





POSITIONING:

A leading modular provider in North America Leader in California Texas, Florida, and Mid-Atlantic education markets

PRODUCTS:

Office buildings and complexes, classrooms, portable storage containers

COVERAGE:

Mobile Modular: servicing 35 states Portable Storage: servicing 28 states

(1) Original Acquisition Cost

QUARTERLY REVENUES (Q3-23)

\$195M

RENTAL EQUIPMENT

(AT 09/30/23 OAC (1))

\$1,474M

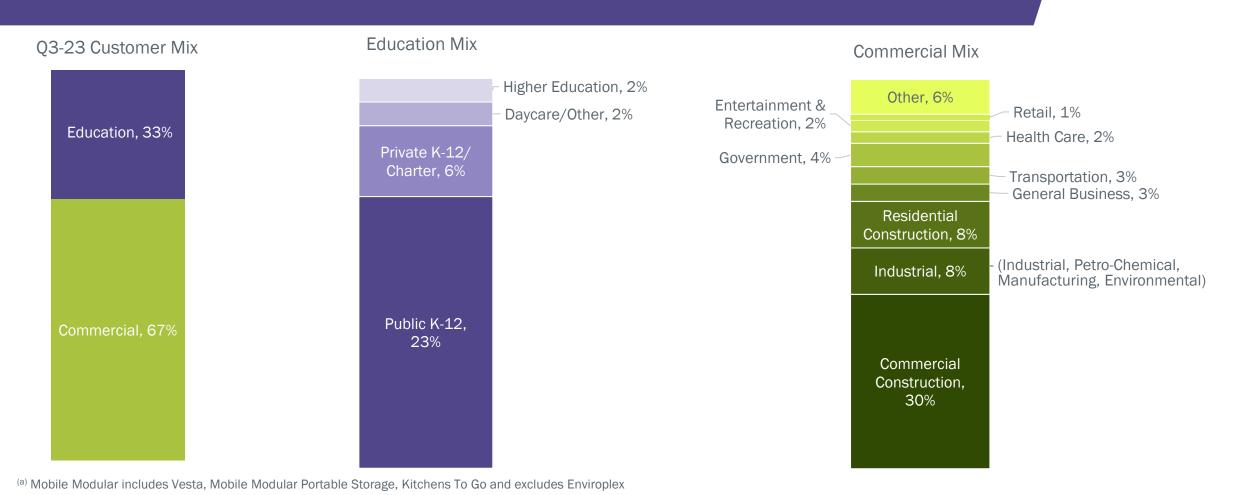
RENTAL FLEET (units)

~83,000



Rental Operations Revenue Customer Mix (a)







Modular Buildings and Storage Containers Growth Opportunities





- Large and growing market
- Industry Leading position in education rentals
- Geographic expansion opportunities for Modulars and Portable Storage, through organic investment and strategic acquisitions
- Positive fleet pricing dynamics as contracts churn and additional services are provided to customers
- Mobile Modular Plus Products and services to support rental customers' use of the building (e.g., furniture rental packages)
- Site Related Services Products and services outside the building (e.g., electrical and plumbing connections, walkways)
- Custom Modular Solutions Large turnkey projects, including permanent modular construction, across the U.S.



Electronic Test Equipment





POSITIONING:

Leader in North Americas

PRODUCTS:

General purpose and communications test equipment

COVERAGE:

Serving customers in North America and selectively overseas

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QUARTERLY REVENUES (Q3-23)

\$39M

RENTAL EQUIPMENT

(AT 09/30/23 OAC (1))

\$383M

RENTAL FLEET (units)

~24,000



⁽¹⁾ Original Acquisition Cost

TRS-RenTelco Growth Opportunities





- North American market leader in general purpose and communications equipment rentals
- Highly diversified end markets and customer base with positive long term demand trends
- Positive long term demand outlook for technology-related end markets driven by new technologies in almost all our markets (for example 5G communications network investments)
- High-quality customer base
- High-quality rental fleet to serve the most demanding customers



Corporate Responsibility & Values







- We take corporate social responsibility and fundamental good corporate citizenship seriously at McGrath
- Visit our corporate responsibility site for additional environmental sustainability, social responsibility and governance (ESG) information: https://investors.mgrc.com/corporate-responsibility

"Corporate Responsibility and Sustainability are long-standing hallmarks of our company's culture and remain at the forefront in everything we do."

-- Joe Hanna, President and CEO.

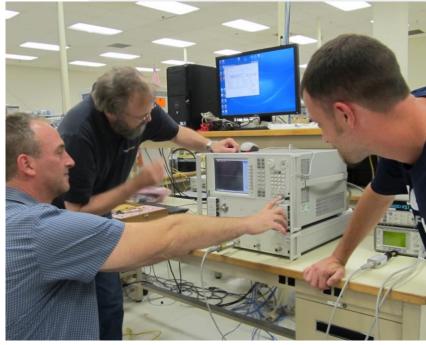


Financial Highlights

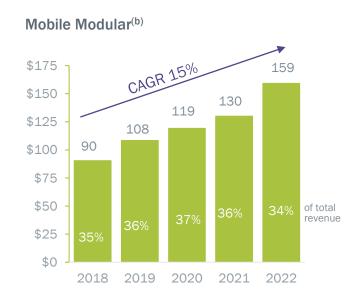


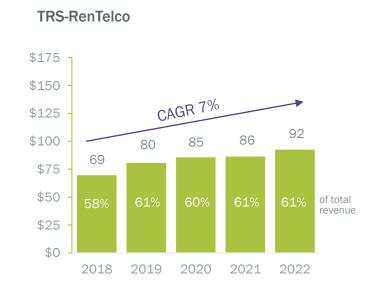






Rental Segment Adjusted EBITDA^(a)





(dollars in millions)

(a) The Company defines Adjusted EBITDA as net income before interest expense, provision for income taxes, depreciation, amortization, non-cash impairment costs, share-based compensation and transaction costs. A reconciliation of Adjusted EBITDA to the most directly comparable financial measures calculated and presented in accordance with GAAP is disclosed in the company's earnings press releases and SEC filings.

(b) Includes Mobile Modular Portable Storage, Kitchens To Go and excludes Enviroplex. Enviroplex FY22 EBITDA was (\$0.03M).



Q3 2023 Quarterly Highlights (continuing operations)

Strong McGrath results reflecting impressive modular segment performance

- Total revenues \$243.5M (+40%)
- Adjusted EBITDA \$95.3M (+47%)

Positive Mobile Modular market conditions (year over year)

- 36% rental revenue growth, broad based across geographic markets
- Robust rental revenue growth across commercial and education customer bases
- Portable Storage rental revenues up 18%

Good progress with Mobile Modular strategic growth initiatives

- Vesta integration on track. Organization work complete.
- Positive modular pricing dynamics revenue per unit on rent up 10% and revenue per new unit shipped up 13% (on LTM basis)
- Growing contributions from Mobile Modular Plus, Site Related Services and Custom Modular Solutions

TRS-RenTelco rental revenues decreased 10% (year over year)

- Continued softness in semiconductor related demand
- Reduced fleet size by selling rental equipment (sales up 58%), and reducing new equipment purchases
- Period-end utilization at 60.3% (best since Q3 2022)



Operating Results (from continuing operations)

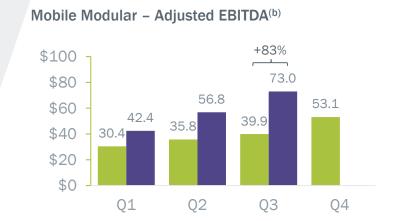
(dollars in millions expect per share amounts)

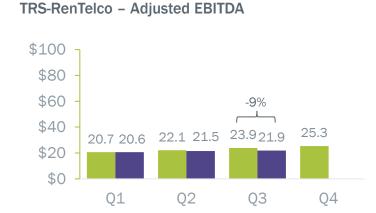
	Nine months ended September 30			Three months ended September 30		
	2023	2022	Change	2023	2022	Change
Rental Revenue	350.8	285.6	23%	122.7	100.9	22%
Rental Related Services	101.5	69.3	46%	40.5	28.2	44%
Sales	148.6	95.5	56%	77.1	44.4	74%
Total Revenue	610.3	452.8	35%	243.5	174.3	40%
Gross Profit	283.5	201.8	40%	111.5	76.8	45%
Adjusted EBITDA (a)	234.0	172.5	36%	95.3	64.8	47%

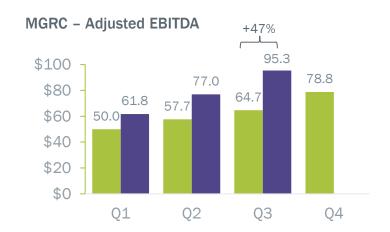
^(a) Adjusted EBITDA defined on page 14



Adjusted EBITDA^(a) (from continuing operations) *Quarterly Comparison (2022 – 2023)*









^{2022 2023 (}dollars in millions)

⁽a) Adjusted EBITDA defined on page 14

⁽b) Mobile Modular includes Mobile Modular Portable Storage, Kitchens To Go, and excludes Enviroplex. Enviroplex adjusted EBITDA decreased from \$0.9M in Q3-22 to \$0.5M in Q3-23.

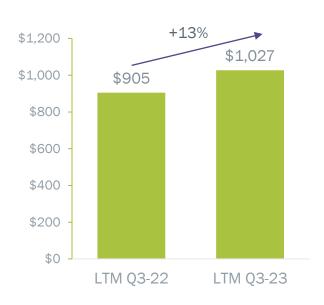
Mobile Modular Pricing Highlights (1)



Total fleet units on rent Monthly revenue per unit



New Shipments
Last Twelve Months
Monthly revenue per unit



⁽¹⁾ Includes base building rent for modular buildings and classrooms, plus Mobile Modular Plus rental revenue (defined on page 19) and excludes Vesta and Mobile Modular Portable Storage. Pricing varies based on multiple factors, including product type, region, contract term and customization charges. Units on rent is the average for the quarter.



Mobile Modular Initiatives







⁽¹⁾ Mobile Modular Plus includes rental revenue for items such as steps, ramps, furniture, personal property expense, damage waiver, air care, sanitation (2) Site Related Services includes rental related services revenue for site planning, permits, project scheduling, plumbing connections, clearing and grading, drainage, foundation design and installation, electrical, sidewalks and paving, landscaping (3) Excludes Vesta and Mobile Modular Portable Storage

2023 Financial Outlook (from continuing operations)

	Previous (7/20/23)	2023 Outlook (as of 10/26/23)		
Total Revenues	\$805M to \$830M	\$820M to \$830M		
Adjusted EBITDA (a)	\$306M to \$320M	\$312M to \$320M		
Gross Rental Equipment Capital Expenditures	\$190M to \$200M	\$190M to \$200M		

^(a) Adjusted EBITDA defined on page 14



Company Priorities

STRATEGIC GROWTH:

- Centered on largest and highest-growth business segment Modulars
- Increasing geographic coverage
- Wider services solutions to customers Mobile Modular Plus, Site Related Services, Custom Modular Solutions

DISCIPLINED CAPITAL ALLOCATION:

- Strong balance sheet and cash flow generation
- Organic investments and acquisitions to deploy growth capital

SHAREHOLDER VALUE FOCUS:

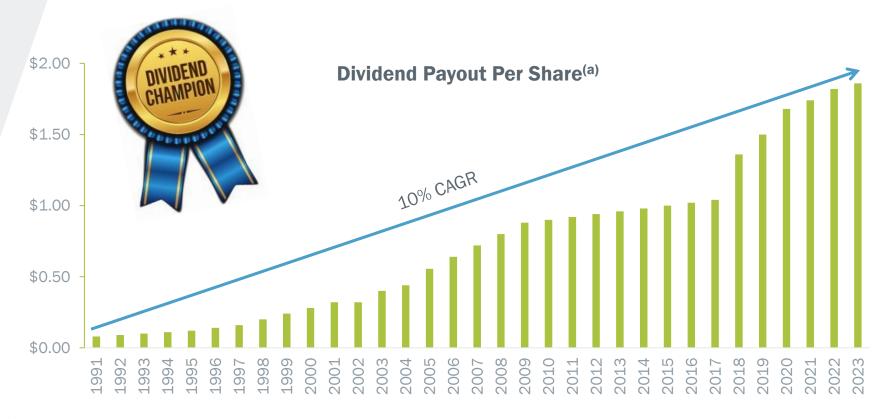
- Dividend Champion Dividend increases for 32 years
- Share repurchases Authorized for strategic capital return

CORPORATE RESPONSIBILITY:

Highlighting commitment to Environmental, Social Responsibility, and Governance (ESG) factors



Our Dividend Distinction



- Dividend increases for 32 consecutive years
- \$1.86 per share annualized dividend
- 1.9% yield (2023 annualized dividend as of October 25, 2023)
- McGrath is 1 of approximately 130 Dividend Champions in the U.S. today, identified as having a 25year record or more of consecutive dividend increases^(b)

⁽b) Source: 2023 Dividend Champions List | See All 134 | Dividend power.org



⁽a) In September 2023, dividends declared for Q3 2023 were \$0.465 per share, a 2% increase over Q3 2022, equating to an annualized dividend rate of \$1.86 per share. On an annualized basis, this dividend represents a 1.9% yield on the October 25, 2023 close price of \$97.06.

Investment Summary McGrath (Nasdaq: MGRC)

- Established rental businesses with solid market positions
- Strategic growth focus on Modular segment
- Disciplined capital spending on new rental equipment and acquisitions
- Strong cash flow and resilient business model
- Dividend increases for 32 consecutive years
- Sound financial foundation to support current business operations and future growth

Thank you for your interest and investment in MGRC





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